

1. Welcome to the Gloucestershire Aviation Collection AGM 2017.

2. By now all Members should have heard from our Membership Secretary of the administrative arrangements needed to rectify problems relating to our membership form. Once again, on behalf of our organisation I would like to apologise for any inconvenience caused by this. However, can I also thank Elaine and John Prior who have done a splendid job in restoring our membership records to a proper footing.. They will be on hand after these proceedings if you have any further questions on the matter.

3. The last 12 months have been an exciting and challenging time for Jet Age with our new neighbour, Triumph Actuation, becoming fully operational. Site adjustments were made to accommodate this (as reported at AGM 2016) with a reduction to our site area but with the transfer of our remaining land to a long term lease, giving Jet Age security of tenure. Expenses were covered by Triumph and the company is now sponsoring museum projects over a five year period.

4. Looking at visitor statistics a slight fall in visitor numbers can be seen, compared with last year. This is largely due to the very high attendance at the Vulcan retirement fly past in 2016, an event obviously not repeatable this year. However when attendances at other new or refurbished museums are examined, it is evident that a downturn or plateauing effect is extremely common after the first three years of operation. This reflects the fact that the visitor attraction is no longer a just opened 'must-see' facility. Should this be a cause for concern at Jet Age? The positive side is that our visitor numbers remain strong with attendances that other museums and visitor centres would be proud to achieve. Trustees would therefore advise that there is no cause for concern at this stage. Attendance trends are however being carefully monitored by your Trustees and thought is being given to ways in which we might broaden our appeal and improve the effectiveness of advertising.

5. Despite the slight downturn in visitor numbers, the good news is that income is still healthy with donations per head rising this financial year. This would appear to suggest that our visitors are still content with our 'offer' and this is reflected not only in personal donations but in the high rate of satisfaction expressed in our visitor comments book.(available at Reception for all Members to see ) and on Trip Advisor and Facebook

6. An ongoing feature at Jet Age during the year has been the growth of our education and out-reach work, offering museum services to the community at large, outside of normal opening hours. Sometimes this will be done by taking presentations out to schools, clubs, societies etc in the community but more often by accommodating visiting groups at the Museum where presentations can be made, backed by the artefacts, history and engineering on display. This has become an important supplement to our weekend opening.. Members should be aware, however, that growth in any area of activity does increase pressure on our volunteers who are called upon to provide essential support services. Whilst

engaging with our visiting audience is for the most part an enjoyable and rewarding experience, there is a limit to the time volunteers can give to this. Trustees are aware that effective management of our finite manpower resource is a delicate balancing act which must take into account the well-being of our volunteers,- the backbone of our service-.as well as aspirations to engage more widely with the public.

7. During the year it has been proposed, by an independent third party, that our volunteer corps should be assessed as possibly deserving of a Queen's Award for Voluntary Service. A visit has been made, interviews undertaken and the result is keenly awaited. However, whatever the outcome may be, we can be proud that we are offering a service, at least worthy of consideration for such an honour.

8. For those volunteers involved primarily in the management processes, the past twelve months have seen an intensive engagement in the production of a Forward Plan, setting out our policies and proposals for both short and long term. This vital document will help control our budgets and provide a clear framework for future growth. In draft form at present this document will be available for general inspection later in the year. In conjunction with the Forward Plan, work is being undertaken on 'Museum Accreditation', the process leading to registration of our project as a 'bona fide' museum. Achieving accredited status will be important to us when we seek grant assistance for future growth. I would like to thank the team engaged in these activities which are not surprisingly, extremely detailed and time consuming.

9. A review and update of our 'Articles of Association' are fully dealt with under Agenda Item 7. However I would wish to thank the small team working on this, together with our Solicitor, over the past 12 months. The original document was drawn up in 1987 when our organisation was very different to that now operating. The changes proposed are much needed and I recommend them to you

10. For those of us engaged directly in restoration work, the year has seen significant improvements to the Trident attraction and key stages achieved with the Typhoon project. Work is about to commence on the Gladiator which will undoubtedly become a museum centre piece when completed. Work continues to be undertaken at Brockworth Court but as acknowledged 12 months ago, occupation of this site remains uncertain with the site still managed by the Receiver and notice to quit, possible at any time with very short notice. For this reason Trustees are considering options for relocation should a sudden exodus be required.

11. Proposals for Phase 2 (which incorporate provision for relocation of the Brockworth Court restoration activities) are at an advanced stage. A revised Planning Application is currently being considered by Tewkesbury Borough Council. The project ultimately includes floor-space for restoration and display of airframes, an education / lecture room, a gallery (Russell Adams Photographic Collection) and small artefacts display area, together with an archive extension.

12. In order to achieve as early a start as possible, the intention is to phase the proposal by constructing the shell of the building as stage 1. This would allow an early transfer of the Brockworth operations if required. Completion of the interior build and fitting out would form a subsequent stage. To this end a grant application

to Gloucestershire Environmental Trust, for the development of stage 1, is currently being formulated. It is likely that even with the contribution available from the Jet Age building fund, further funding will be required. For this reason a precise start and finish date for the development is difficult to estimate. However it is hoped that a start will be made by early 2018

13. Members should also be aware of the Airport's plans for development of the site, located immediately to the east of our Museum (previously known as Plot B) This site is currently being used by Jet Age for overspill grass car parking, under a short term licence until such time as development commences. Loss of this 'overspill' facility will be compensated by additional parking within our site made possible by a slight extension to our existing boundary and a revision to our existing car park layout. We hope to carry out these groundworks in early spring as soon as drier conditions permit.

14. Finally, I return to our volunteers. I am sad to announce that two of our volunteer team, Trevor Davies and Jim Rendell, will be standing down from their management roles in a few months' time. Both have given exemplary service to the Museum. We wish you both well in the future and thank you for the work done in developing Jet Age.